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THERMO FISHER SCIENTIFIC INC.

FORM 144

(Report Of Proposed Sale Of Securities)

Filed 02/12/24

Address 168 THIRD AVENUE, WALTHAM, MA, 02451

Telephone (727) 384-2323

CIK 0000097745

Symbol TMO

SIC Code 3829 - Measuring & Controlling Devices, NEC

Fiscal Year 12/31

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Form 144 Filer Information

UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

Form 144

FORM 144

NOTICE OF PROPOSED SALE OF SECURITIES PURSUANT TO RULE 144 UNDER THE SECURITIES ACT OF 1933

144: Filer Information										
Filer CIK	ler CIK		0001523191							
Filer CCC		XXXXXXXX								
Is this a LIVE or TEST Filing?		● LIVE ○ TEST								
Submission Contact Information										
Name										
Phone										
E-Mail Address										
144: Issuer Information										
Name of Issuer		THERMO FISHER SCIENTIFIC INC.								
SEC File Number		001-08002								
Address of Issuer		168 THIRD AVENUE WALTHAM MASSACHUSETTS 02451								
Phone		7816221000								
Name of Person for Whose Account the Securities are To Be Sold		Spar Debora L								
See the definition of "person" in paragraph (a) of Rule 144. Information is to be given not only as to the person for whose account the securities are to be sold but also as to all other persons included in that definition. In addition, information shall be given as to sales by all persons whose sales are required by paragraph (e) of Rule 144 to be aggregated with sales for the account of the person filing this notice.										
Relationship to Issuer		Director								
144: Securities Information										
Title of the Class of Securities To Be Sold Name and Address the Broker		dress of	Number of Shares or Other Units To Be Sold	Market	Number of Shares or Other Units	Approxir Date of Sale	Matene the Securities Exchange			

Furnish the following information with respect to the acquisition of the securities to be sold and with respect to the payment of all or any part of the purchase price or other consideration therefor:

164

89703.08

Outstanding

02/12/

2024

NYSE

38637232

1

144: Securities To Be Sold

Fidelity Brokerage

Services LLC 900 Salem Street Smithfield RI 02917

Common

2441 Securities to be sold			

	Class	you	Acquisition Transaction		this	Donor			Nature of Payment *
•	Common	05/18/ 2022	Restricted Stock Vesting	Issuer			164	05/18/ 2022	Compensation

^{*} If the securities were purchased and full payment therefor was not made in cash at the time of purchase, explain in the table or in a note thereto the nature of the consideration given. If the consideration consisted of any note or other obligation, or if payment was made in installments describe the arrangement and state when the note or other obligation was discharged in full or the last installment paid.

Furnish the following information as to all securities of the issuer sold during the past 3 months by the person for whose account the securities are to be sold.

144: Securities Sold During The Past 3 Months					
Nothing to Report					
144: Remarks and Signature					
Remarks					
Date of Notice	02/12/2024				

ATTENTION:

The person for whose account the securities to which this notice relates are to be sold hereby represents by signing this notice that he does not know any material adverse information in regard to the current and prospective operations of the Issuer of the securities to be sold which has not been publicly disclosed. If such person has adopted a written trading plan or given trading instructions to satisfy Rule 10b5-1 under the Exchange Act, by signing the form and indicating the date that the plan was adopted or the instruction given, that person makes such representation as of the plan adoption or instruction date.

Signature /s/ Jared Cook, as a duly authorized representative of Fidelity Brokerage Services LLC, as attorney-in-fact for Debora L. Spar

ATTENTION: Intentional misstatements or omission of facts constitute Federal Criminal Violations (See 18 U.S.C. 1001)