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# **THERMO FISHER SCIENTIFIC INC.**

# FORM DEFA14A

(Additional Proxy Soliciting Materials (Definitive))

Filed 04/09/24

- Address 168 THIRD AVENUE, WALTHAM, MA, 02451
- Telephone (727) 384-2323
  - CIK 0000097745
  - Symbol TMO
  - SIC Code 3829 Measuring & Controlling Devices, NEC
- Fiscal Year 12/31

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### UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

## (Rule 14a-101) SCHEDULE 14A

Proxy Statement Pursuant to Section 14(a) of the Securities Exchange Act of 1934 (Amendment No.\_\_)

þ Filed by the Registrant

" Filed by a Party other than the Registrant

CHECK THE APPROPRIATE BOX:

CHECK THE AFFROFRIATE BOX.		
	Preliminary Proxy Statement	
	Confidential, For Use of the Commission Only (as permitted by Rule 14a-6(e)(2))	
	Definitive Proxy Statement	
þ	Definitive Additional Materials	
	Soliciting Material Pursuant to Section 240.14a-12	



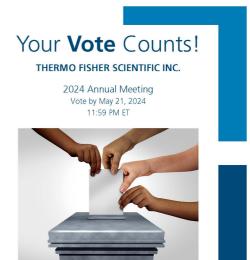
# **Thermo Fisher Scientific Inc.**

(Name of Registrant as Specified In Its Charter)

(Name of Person(s) Filing Proxy Statement, if Other Than the Registrant)

PAYMENT OF FILING FEE (CHECK ALL BOXES THAT APPLY):

þ	No fee required.
••	Fee paid previously with preliminary materials.
	Fee computed on table in exhibit required by Item 25(b) per Exchange Act Rules 14a-6(i)(1) and 0- 11.



THERMO FISHER SCIENTIFIC INC. 168 THIRD AVENUE WALTHAM, MA 02451

#### V29217-P05305

#### You invested in THERMO FISHER SCIENTIFIC INC. and it's time to vote! You have the right to vote on proposals being presented at the Annual Meeting. This is an important notice regarding the availability of proxy materials for the shareholder meeting to be held on May 22, 2024.

## Get informed before you vote

We encourage you to access and review the proxy materials before voting. You may view the Notice and Proxy Statement, Annual Report and 10-K online OR you can receive a free paper or email copy of the material(s) by requesting one prior to May 8, 2024. If you would like to request a copy of the material(s) for this and/or future shareholder meetings, you may (1) visit www.ProxyVote.com, (2) call 1-800-579-1639 or (3) send an email to sendmaterial@proxyvote.com. If sending an email, please include your control number (indicated below) in the subject line. Unless requested, you will not otherwise receive a paper or email copy.

For com	For complete information and to vote, visit <b>www.ProxyVote.com</b> Control #		
Point your car vote withou	one users mera here and ut entering a number	Virtually at: www.virtualsh	Vote Virtually at the Meeting* May 22, 2024 9:00 AM EDT areholdermeeting.com/TMO2024

\*Please check the meeting materials for any special requirements for meeting attendance.

Vote at www.Proxy

# THIS IS NOT A VO

This is an overview of the propoupcoming shareholder meeting, important information and are a by mail, as discussed on the reverse side matters.

#### Woting Rema

····II	Election of Directors
	Nominees:
· · · ·	Marc N. Casper
1 ko.	Nelson J. Chai
·	Ruby R. Chandy
1 <1 .	C. Martin Harris
1 🧠	Tyler Jacks
· T - F	Jennifer M. Johnson
1 .	R. Alexandra Keith
1 Fn	James C. Mullen
-1 i	Debora L. Spar
-1 j	Scott M. Sperling
~¶ I<< .	Dion J. Weisler
æ.	An advisory vote to approv
3.	Ratification of the Audit auditors for 2024.
~1 .	Shareholder Proposal: Simp
	<b>FE:</b> Such other business as n

## Prefer to receive an e