



THERMO FISHER SCIENTIFIC INC.

FORM DEFA14A

(Additional Proxy Soliciting Materials (Definitive))

Filed 04/09/24

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Symbol TMO
SIC Code 3829 - Measuring & Controlling Devices, NEC
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**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549**

(Rule 14a-101)
SCHEDULE 14A

Proxy Statement Pursuant to Section 14(a) of the
Securities Exchange Act of 1934 (Amendment No. __)

☒ Filed by the Registrant ☐ Filed by a Party other than the Registrant

CHECK THE APPROPRIATE BOX:

<input type="checkbox"/>	Preliminary Proxy Statement
<input type="checkbox"/>	Confidential, For Use of the Commission Only (as permitted by Rule 14a-6(e)(2))
<input type="checkbox"/>	Definitive Proxy Statement
<input checked="" type="checkbox"/>	Definitive Additional Materials
<input type="checkbox"/>	Soliciting Material Pursuant to Section 240.14a-12



Thermo Fisher Scientific Inc.

(Name of Registrant as Specified In Its Charter)

(Name of Person(s) Filing Proxy Statement, if Other Than the Registrant)

PAYMENT OF FILING FEE (CHECK ALL BOXES THAT APPLY):

<input checked="" type="checkbox"/>	No fee required.
<input type="checkbox"/>	Fee paid previously with preliminary materials.
<input type="checkbox"/>	Fee computed on table in exhibit required by Item 25(b) per Exchange Act Rules 14a-6(i)(1) and 0-11.

Your **Vote** Counts!

THERMO FISHER SCIENTIFIC INC.

2024 Annual Meeting
Vote by May 21, 2024
11:59 PM ET

THERMO FISHER SCIENTIFIC INC.
165 THIRD AVENUE
WALTHAM, MA 02451



V29217-P05305

You invested in THERMO FISHER SCIENTIFIC INC. and it's time to vote!

You have the right to vote on proposals being presented at the Annual Meeting. **This is an important notice regarding the availability of proxy materials for the shareholder meeting to be held on May 22, 2024.**

Get informed before you vote

We encourage you to access and review the proxy materials before voting. You may view the Notice and Proxy Statement, Annual Report and 10-K online OR you can receive a free paper or email copy of the material(s) by requesting one prior to May 8, 2024. If you would like to request a copy of the material(s) for this and/or future shareholder meetings, you may (1) visit www.ProxyVote.com, (2) call 1-800-579-1639 or (3) send an email to sendmaterial@proxyvote.com. If sending an email, please include your control number (indicated below) in the subject line. Unless requested, you will not otherwise receive a paper or email copy.



For complete information and to vote, visit www.ProxyVote.com

Control #

Smartphone users

Point your camera here and
vote without entering a
control number



Vote Virtually at the Meeting*

May 22, 2024
9:00 AM EDT

Virtually at:
www.virtualshareholdermeeting.com/TMO2024

*Please check the meeting materials for any special requirements for meeting attendance.

Vote at www.Proxy.com

THIS IS NOT A VOTE

This is an overview of the proposed items for the upcoming shareholder meeting. The enclosed proxy card contains important information and are to be used to vote by mail, as discussed on the reverse side of the proxy card. For more instructions on the reverse side of the proxy card, please refer to the matters.

Voting Items

- | | |
|---|---|
| 1. | Election of Directors |
| Nominees: | |
| 1a. | Marc N. Casper |
| 1b. | Nelson J. Chai |
| 1c. | Ruby R. Chandy |
| 1d. | C. Martin Harris |
| 1e. | Tyler Jacks |
| 1f. | Jennifer M. Johnson |
| 1g. | R. Alexandra Keith |
| 1h. | James C. Mullen |
| 1i. | Debora L. Spar |
| 1j. | Scott M. Sperling |
| 1k. | Dion J. Weisler |
| 2. | An advisory vote to approve the compensation of the named executive officers. |
| 3. | Ratification of the Audit Committee's selection of the independent auditors for 2024. |
| 4. | Shareholder Proposal: Simple |
| NOTE: Such other business as may properly come before the meeting. | |

Prefer to receive an electronic copy of this proxy card?